

**Department for Local Government
Strategic Plan 2014-2018**

Mission:

“We will empower our partners with effective advocacy, information, and funding resources. We will do so in a timely manner with special regard to integrity and innovation.”

Vision:

“We will partner with Kentucky’s local communities to enrich their citizens’ quality of life.”

A. Give all children valuable educational opportunities

Objective – KIA funding of broadband projects that will provide high speed internet access to un-served or underserved areas.

Performance Measure – Assess the number of applications for broadband funding and the number of loans approved by the KIA board.

Objective: Appalachian Regional Commission (ARC) grants in the area of educational opportunities to extend the reach of educational systems within the Appalachian region of Kentucky to accomplish increase in educational attainment and achievement.

Performance Measure: Monitoring and completion reports

B. Create and protect 21st Century jobs

Objective: JFA contracts with the Area Development Districts to assist local governments with economic development projects

Performance Measure: quarterly reports detailing actual projects

Objective – KIA funding of infrastructure projects in local communities that will facilitate commercial development as well as provide service to households

Performance Measure – Use updated information in WRIS; feedback from ADDs and water resource management planners

Objective – KIA disbursement of all ARRA funds made available to Kentucky for water and sewer infrastructure

Performance Measure – Gather data from EPA and ARRA reporting

Objective: Community Development Block Grant (CDBG) assists local governments to attract and retain quality employment within the local community, ensuring livable wages for low to moderate income residents.

Performance Measure: monitor program files and conduct a site visit at least one time during the course of the project

Objective: Single and Multi-County Local Government Economic Development Fund (Coal Severance) projects assist local governments in coal counties and the regional industrial development authorities in attracting and retaining quality employment.

Performance Measure: Conduct project monitoring and completion inspection to ensure funds were spent legally and in accordance with the project Scope of Work and jobs were created as expected.

Objective – The Delta Regional Authority (DRA) program assists 21 counties in western Kentucky to support new business development and promote increased tourism spending within the region to allow citizens of the region to achieve and maintain a quality standard of living.

Performance Measure – Individual projects project jobs created/retained and quarterly reporting to DRA indicates progress made for the entire annual DRA investment of funding as well as non-federal match funding leveraged.

C. Improve access to quality & affordable health care

Objective: CDBG funds to improve the quality of health care primarily for low-to-moderate citizens

Performance Measure: monitor program files and conduct a site visit at least one time during the course of the project

Objective: CDBG funds to improve fire protection capabilities in low-to-moderate income communities

Performance Measure: monitor program files and conduct an on-site visit at least once during the course of the project

Objective: CDBG and ARC funds to provide access to health-care professionals that can supply affordable, accessible health care to meet the needs of Kentucky's eligible communities.

Performance Measure: Monitoring and completion reports

Objective: ARC funds will be utilized to build capacity of distressed Appalachian communities to address oral health needs through local action and to develop a curriculum and deliver training needed to increase availability of pediatric dentistry services in Appalachian Kentucky.

Performance Measures: Local oral health initiatives implemented by coalitions with specific activities and outcomes to be determined will be monitored and reported with data recorded including the increase in numbers of patients being treated for the first time; the number of dentists completing training will be documented and increase in numbers of children receiving services will be assessed and documented

D. Ensure safe communities

Objective: Conduct an annual conference with educational seminars to enhance problem-solving techniques for local government, which includes workshops to aid local law enforcement officials.

Performance Measure: Training credit hours applied by and awarded to local officials for attending workshops at the Governor's Local Issues Conference.

Objectives: CDBG funds to create housing recovery centers to help address the state's drug problem and resolve some of the state's homeless issues simultaneously.

Performance Measure: 10 recovery centers constructed state wide, enabling residents of the recovery centers to achieve a life of sobriety and become productive members of society.

Objective – KIA funds to facilitate the availability of clean drinking water and adequate sewage treatment to un-served and underserved Kentucky citizens

Performance Measure – Use WRIS updates and review of approved projects

Objective – KIA cooperates with state and federal environmental protection agencies to address existing problems

Performance measure – Track number of loans approved to address DOW sanctions or Agreed Orders; EPA reporting

Objective: Neighborhood Stabilization Program (NSP) targets funding to stabilize distressed neighborhoods suffering from high volumes of foreclosures; stabilize and increase property values and associated ad valorem tax revenue; ensure existing homeowners retain equity in their property values.

Performance Measure: Monitoring and completion reports

Objective: Single and Multi-County Local Government Economic Development Fund (Coal Severance) projects assist local governments in coal counties to provide safe communities by funding public safety related projects in those counties.

Performance Measure: Conduct project monitoring and completion inspection to ensure funds were spent legally and in accordance with the project Scope of Work.

E. Develop energy resources in environmentally sustainable manner

Objective: ARC grants that support efforts to increase renewable energy resources in Appalachian KY.

Performance Measure: Monitoring and completion reports

Objective: Energy Efficiency and Conservation block grants, funded through ARRA, support efforts in smaller communities to meet long-term goals for energy independence through the implementation of strategies to reduce fossil fuel emissions; reduce total energy use; and improve energy efficiency in the transportation, building, and other appropriate sectors.

Performance Measure: Monitoring and completion reports

F. Provide ethical, transparent, and honest state government

Objective: Make county financial information available to the public

Performance Measure: County revenue and expenditure information is available on the DLG website in a searchable database

Objective: Make sure DLG partners are managing state funds responsibly

Performance Measure: ADD financial information is audited by APA annually, financial and activity reports are required quarterly

Objective: Provide environment to promote cooperation among the Department for Local Government, other governmental units of the state, and various local governmental

units, including counties, cities, urban county governments, charter counties, and other local public agencies.

Performance Measure: Attendance at Governor's Local Issues Conference.

Objective: Make county training materials, workshops and educational lecture available for public inspection.

Performance Measure: Training materials available on DLG website.

Objective: Make all county and city Ethics Codes available to the public.

Performance Measure: Online access to codes through DLG's website.

Objective – Provide online access to information about projects and funding administered by KIA.

Performance measure – Maintain link on KIA website to Comprehensive Search Tool for All Projects; links to CWSRF & DWSRF Project Priority Lists and ARRA Project Priority List; also continue to provide notification on web site of upcoming board meetings and links to an agenda and complete board book.

Objective – Assure that borrowers continue to meet KIA loan conditions

Performance measure – Financial statements submitted annually by loan recipients

Objective: Ensure local governments, special districts and other recipients expend grant and line-item project funds legally and appropriately.

Performance Measure: Require submission of full financial documentation from project recipients and conduct project monitoring and completion inspections.

Objective – Provide online access to information regarding ARRA projects and funding administered by Department for Local Government.

Performance measure – Quarterly reports submitted to www.federalreporting.gov